

BEFORE THE  
POSTAL REGULATORY COMMISSION  
WASHINGTON, D.C. 20268-0001

COMPETITIVE PRODUCT PRICES  
PARCEL SELECT  
PARCEL SELECT CONTRACT 10

Docket No. MC2015-85

COMPETITIVE PRODUCT PRICES  
PARCEL SELECT CONTRACT 10 (MC2015-85)  
NEGOTIATED SERVICE AGREEMENT

Docket No. CP2015-141

**REQUEST OF THE UNITED STATES POSTAL SERVICE TO ADD  
PARCEL SELECT CONTRACT 10 TO COMPETITIVE PRODUCT LIST AND  
NOTICE OF FILING (UNDER SEAL) OF UNREDACTED GOVERNORS' DECISION,  
CONTRACT, AND SUPPORTING DATA**  
(September 18, 2015)

In accordance with 39 U.S.C. § 3642 and 39 C.F.R. § 3020.30 et seq., the United States Postal Service hereby requests that Parcel Select Contract 9 be added to the competitive product list within the Mail Classification Schedule.<sup>1</sup> This contract shall replace the contract that is the subject of Docket Nos. MC2012-33 and CP2012-41. This is a competitive product not of general applicability within the meaning of 39 U.S.C. § 3632(b)(3).<sup>2</sup> Attachment A is a redacted version of the Governors' Decision and accompanying analysis.<sup>3</sup> An explanation and justification is provided in the Governors' Decision and analysis, which are being filed in unredacted version under seal.<sup>4</sup> Attachment B is a redacted version of the contract. Attachment C shows the requested

<sup>1</sup> 39 C.F.R. § 3020.31(a), (c).

<sup>2</sup> *Id.* § 3020.31(d).

<sup>3</sup> *Id.* § 3020.31(b).

<sup>4</sup> *Id.* § 3015.5(b)

changes in the Mail Classification product list with the addition underlined.<sup>5</sup> Attachment D provides a statement of supporting justification for this request, as specified in 39 C.F.R. § 3020.32.<sup>6</sup> Attachment E is the certification of compliance with 39 U.S.C. § (a)(1) and (3).<sup>7</sup> Attachment F provides the Application for Nonpublic Treatment of the materials filed under seal.<sup>8</sup> Those materials are the unredacted contract and the required cost and revenue data.<sup>9</sup>

As explained in the supporting justification, the Postal Service believes that it is appropriate to add this contract to the list of competitive products. The Commission should therefore approve this request as set forth in its rules. As required by 39 U.S.C. § 3642(d)(1), this Request is being published in the Federal Register.

Respectfully submitted,

UNITED STATES POSTAL SERVICE  
By its attorneys:

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September 18, 2015

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<sup>5</sup> *Id.* § 3020.31(f).

<sup>6</sup> *Id.* § 3020.31(e).

<sup>7</sup> *Id.* § 3015.5(c)(2).

<sup>8</sup> *Id.* § 3007.21.

<sup>9</sup> *Id.* § 3015.5(c)(1).

**ATTACHMENT A TO REQUEST  
REDACTED GOVERNORS' DECISION**

**DECISION OF THE GOVERNORS OF THE UNITED STATES POSTAL SERVICE ON THE ESTABLISHMENT OF PRICES AND CLASSIFICATIONS FOR DOMESTIC COMPETITIVE AGREEMENTS, OUTBOUND INTERNATIONAL COMPETITIVE AGREEMENTS, INBOUND INTERNATIONAL COMPETITIVE AGREEMENTS, AND OTHER NON-PUBLISHED COMPETITIVE RATES (GOVERNORS' DECISION NO. 11-6)**

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March 22, 2011

**STATEMENT OF EXPLANATION AND JUSTIFICATION**

Pursuant to our authority under section 3632 of title 39, as amended by the Postal Accountability and Enhancement Act of 2006 ("PAEA"), we establish new prices not of general applicability for certain of the Postal Service's competitive service offerings, and such changes in classification as are necessary to implement the new prices.

This decision establishes prices for Domestic Competitive Agreements, Outbound International Competitive Agreements, Inbound International Competitive Agreements, and Other Non-Published Competitive Rates. Domestic Competitive Agreements consist of negotiated service agreements with Postal Service customers for domestic services that are categorized as competitive in accordance with 39 U.S.C. § 3642(b)(1)-(2). Outbound International Competitive Agreements consist of negotiated service agreements with Postal Service customers for outbound international services that are categorized as competitive in accordance with 39 U.S.C. § 3642(b)(1)-(2). Inbound International Competitive Agreements consist of negotiated service agreements with foreign postal operators or other entities for inbound international services that are categorized as competitive in accordance with 39 U.S.C. § 3642(b)(1)-(2). Other Non-Published Competitive Rates consist of rates not of general applicability that are not embodied in contractual instruments, but nonetheless arise from other sources, such as the Universal Postal Convention.

With respect to any product within the above categories, management is hereby authorized to prepare any necessary product description, including text for inclusion in the Mail Classification Schedule, and to present such product description to the Postal Regulatory Commission.

The Postal Accountability and Enhancement Act (PAEA) requires that prices for competitive products must cover each product's attributable costs, not result in subsidization by market dominant products, and enable all competitive products to contribute an appropriate share to the Postal Service's institutional costs. For agreements subject to this Decision, there are hereby established all prices that will cover [REDACTED] [REDACTED] costs for the relevant product and that conform in all other respects to 39 U.S.C. §§ 3632-3633 and 39 C.F.R. §§ 3015.5 and 3015.7. As discussed in the accompanying management analysis, the Chief Financial Officer (or his delegee(s)) shall certify that all cost inputs have been correctly identified for prices subject to this Decision and that all prices subject to this Decision conform to this Decision and to the requirements of the PAEA.

No agreement, grouping of functionally equivalent agreements, or other classification authorized pursuant to this Decision may go into effect unless it is submitted to the Postal Regulatory Commission with a notice that complies with 39 U.S.C. § 3632(b)(3). On a quarterly basis, management shall furnish the Governors with a report on all non-published rate and classification initiatives. Not less than once each year, the Governors shall review the basis for this Decision and make such further determination as they may deem necessary. This Decision does not affect postal management's obligation to furnish to the Board of Governors information regarding any significant, new program, policy, major modification, or initiative, or any other matter under 39 C.F.R. § 3.7(d), including where such a matter also falls within the scope of this Decision.

This Decision does not supersede or otherwise modify Governors' Decision Nos. 08-5, 08-6, 08-7, 08-8, 08-10, 08-20, 08-24, 09-5, 09-6, 09-7, 09-14, 09-15, 09-16, 10-1, 10-2, 10-3, 10-6, and 10-7, nor does it affect the validity of prices and classifications established under those Decisions. Management may also continue to present to the Postal Regulatory Commission for its review, as appropriate, rate and classification changes to succeed the minimum and maximum non-published rates in Decision Nos. 10-2 and 10-6.

#### **ORDER**

In accordance with the foregoing Decision of the Governors, the prices set forth herein for Domestic Competitive Agreements, Outbound International Competitive Agreements, Inbound International Competitive Agreements, and Other Non-Published Competitive Rates and the changes in classification necessary to implement those prices, are hereby approved and ordered into effect. An agreement is authorized under this Decision only if the prices fall within this Decision and the certification process specified herein is followed. Prices and classification changes established pursuant to this Decision will take effect after filing with and completion of review by the Postal Regulatory Commission.

By The Governors:



Louis J. Giuliano  
Chairman

## **Attachment A**

### **Management Analysis of Domestic Competitive Agreements, Outbound International Competitive Agreements, Inbound International Competitive Agreements, and Other Non-Published Competitive Rates**

This analysis concerns the inbound competitive prices and classifications in the Domestic Competitive Agreements, Outbound International Competitive Agreements, Inbound International Competitive Agreements, and Other Non-Published Competitive Rates (collectively, "competitive instruments"). Competitive instruments are often negotiated with customers and foreign postal operators for better cost coverage, higher overall contribution, and improved service with respect to postal services classified as competitive. They may also arise from other sources, such as the Universal Postal Convention.

The cost coverage for each competitive agreement or grouping of functionally equivalent instruments (collectively, each "product") will be [REDACTED]

[REDACTED]

The cost coverage for a product equals [REDACTED]

[REDACTED]

[REDACTED]

Each competitive instrument may have multiple price categories and negotiated components. Examples of such categories or components would be Priority Mail, Express Mail, Parcel Return Service, Priority Mail International, Express Mail International, International Priority Airmail, International Surface Air Lift, Inbound Air Parcel Post, Inbound Surface Parcel Post, Inbound Direct Entry, and Inbound International Expedited Services. These or other categories may include other services that the relevant customer or foreign postal operator offers to its customers under differing terms, but that nevertheless are processed and delivered in the same manner within the United States Postal Service's network. Such instruments may also establish negotiated rates for services ancillary to such items and for customized competitive services developed for application solely in the context of the agreement.

[REDACTED]

[REDACTED]

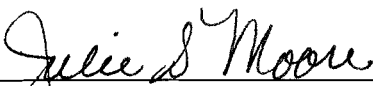
[REDACTED] Prices established by these formulas should not interfere with competitive products' ability as a whole to comply with 39 U.S.C. § 3633(a)(3), which, as implemented by (39 C.F.R. § 3015.7(c)) requires competitive products to contribute a minimum of 5.5 percent to the Postal Service's total institutional costs. Accordingly, no issue of subsidization of competitive products by market dominant products should arise (39 U.S.C. § 3633(a)(1)).



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**CERTIFICATION OF GOVERNORS' VOTE  
IN THE  
GOVERNORS' DECISION NO. 11-6**

I hereby certify that the Governors voted on adopting Governors' Decision No. 11-6, and that, consistent with 39 USC 3632(a), a majority of the Governors then holding office concurred in the Decision.

  
\_\_\_\_\_  
Julie S. Moore  
Secretary of the Board of Governors

Date: 3/22/2011

**ATTACHMENT B TO REQUEST  
REDACTED SHIPPING SERVICES CONTRACT**

**SHIPPING SERVICES CONTRACT**  
**BETWEEN**  
**THE UNITED STATES POSTAL SERVICE**  
**AND**  
[REDACTED]  
**REGARDING PARCEL SELECT SERVICE**

This contract for shipping services is made by and between [REDACTED] ("Customer"), an organization incorporated and existing under the laws of [REDACTED] with its principal office at [REDACTED] and the United States Postal Service ("the Postal Service"), an independent establishment of the Executive Branch of the United States Government established by the Postal Reorganization Act, Public Law 91-375, with its principal office at 475 L'Enfant Plaza, SW, Washington, DC 20260. The Postal Service and Customer are referred to herein collectively as the "Parties" and each as a "Party".

WHEREAS, it is the intention of the Parties to enter into a Shipping Services Contract ("SSC") that will benefit the Postal Service, the postal system as a whole, and Customer, and that will comply with the requirements of Title 39 United States Code, as amended by the Postal Accountability and Enhancement Act of 2006,

NOW, THEREFORE, the Parties agree as follows:

**I. Terms**

The following terms apply as of the effective date, as defined below:

- A. Except to the extent different terms or prices are specified in this contract, applicable provisions of the Domestic Mail Manual (DMM) (as may be regularly updated by the Postal Service and posted at [http://pe.usps.com/text/dmm300/dmm300\\_landing.htm](http://pe.usps.com/text/dmm300/dmm300_landing.htm)) and of other postal laws and standards apply to mail tendered under this contract.
- B. This contract applies to Customer's Parcel Select DDU pieces ("DDU pieces") [REDACTED] and are not addressed to any ZIP Code in Attachment A. This contract also applies to Customer's Parcel Select DSCF 3-Digit machineable pieces [REDACTED] and are not addressed to any ZIP Code in Attachment A ("DSCF [REDACTED] pieces"), and Customer's Parcel Select DSCF 3-Digit machineable pieces [REDACTED] [REDACTED] and are addressed to any ZIP Code in Attachment A ("DSCF [REDACTED] pieces") (collectively, "Contract Packages"). [REDACTED]

[REDACTED] The ZIP Codes contained in Attachment A may be modified once a year by [REDACTED]

the Postal Service, or as otherwise modified by the Parties, and will take effect on August 1<sup>st</sup> of each Contract Year.

- C. Customer will use the Electronic Verification System (eVS) or PC Postage for payment of Contract Packages. Customer shall provide the Postal Service, in writing, a list of any permit numbers used for shipment of Contract Packages. Contract pricing for any newly reported permit numbers will be effective within fifteen (15) days after the Postal Service receives written notification from Customer. Only Contract Packages shipped from Customer's reported permit numbers will count toward the volume estimation in Section I.E below.
- D. Customer must prepare Parcel Select packages in the manner specified by the Postal Service.
- E. Volume Estimation. No later than 30 days prior to the effective date of this contract, the Customer will provide the Postal Service, for review and mutual agreement, an estimate of DDU pieces and DSCF [REDACTED] pieces to be shipped ("Volume Estimation") during the first Contract Year of this agreement. Customer shall provide a Volume Estimation, for the Postal Service's review and mutual agreement, which will not be unreasonably delayed or withheld, for each subsequent Contract Year no later than sixty (60) days prior to the start of the respective Contract Year.

DSCF [REDACTED] pieces shipped to ZIP Codes listed in Attachment A are excluded from the volume calculation in Section I.4. and will not be included in the Volume Estimation.

F. Price Calculation

1. *Contract Years*. "Year(s)" or "Contract Year(s)" refers to the one-year period(s) from the effective date of the contract until the anniversary of the effective date, unless otherwise specified.
2. *Contract Quarters*. "Quarter(s)" or "Contract Quarter(s)" refers to the periods as follows:

Period Name	Start of Period	End of Period
Quarter 1	July 1 <sup>st</sup>	September 30 <sup>th</sup>
Quarter 2	October 1 <sup>st</sup>	December 31 <sup>st</sup>
Quarter 3	January 1 <sup>st</sup>	March 31 <sup>st</sup>
Quarter 4	April 1 <sup>st</sup>	June 30 <sup>th</sup>

3. *Estimated Tier*.
  - a. Customer shall pay the Tier 2 pricing for all packages shipped throughout the duration of this Contract pursuant to Customer's Volume Estimation

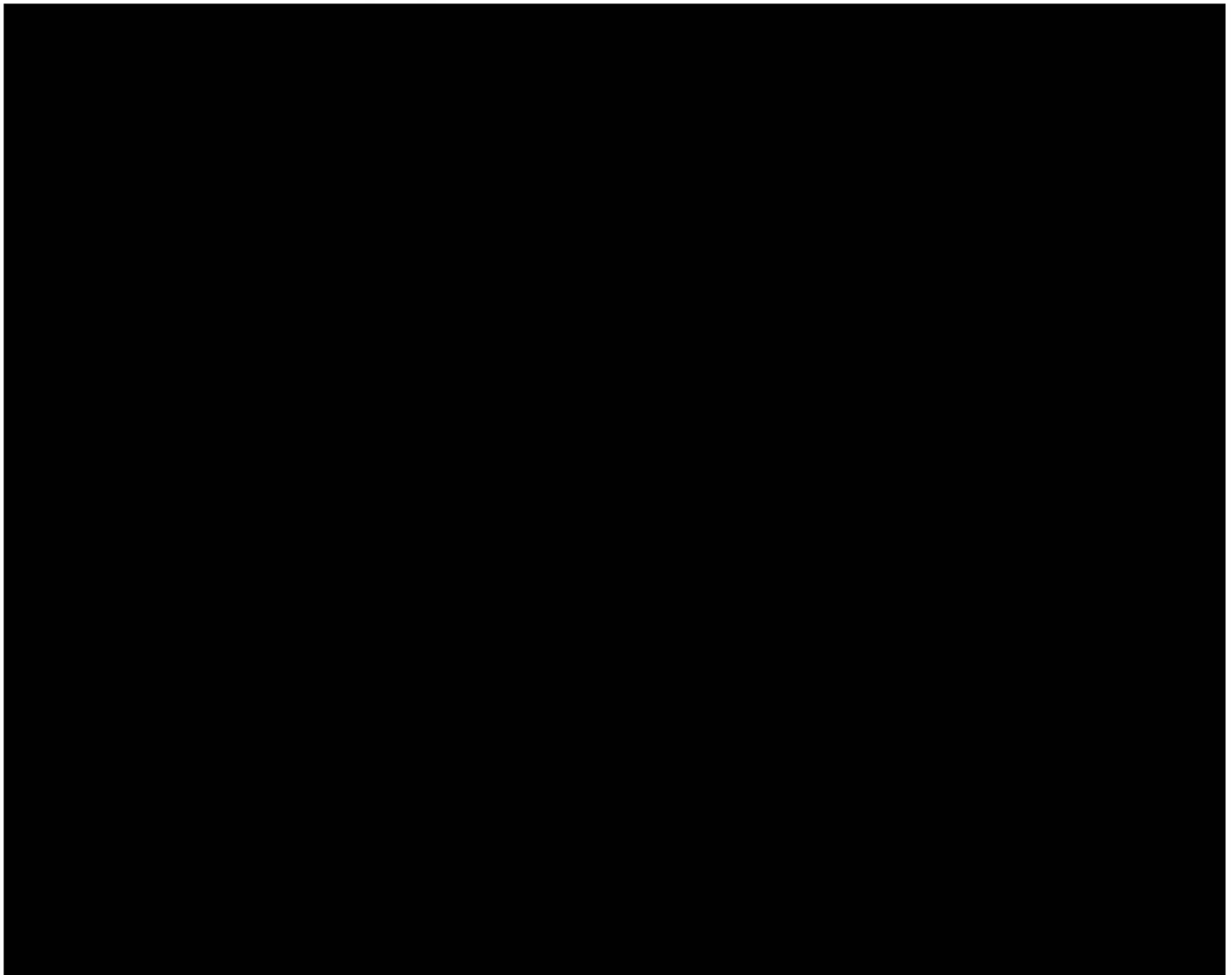
(“Estimated Tier”).

- b. If Customer’s actual volume of pieces falls more than [REDACTED] below the annual Volume Estimation, Customer will be required to pay the average difference between the prices in Tier 1 and the Prices in Tier 2 for the shortfall in volume (“Shortfall Penalty”).

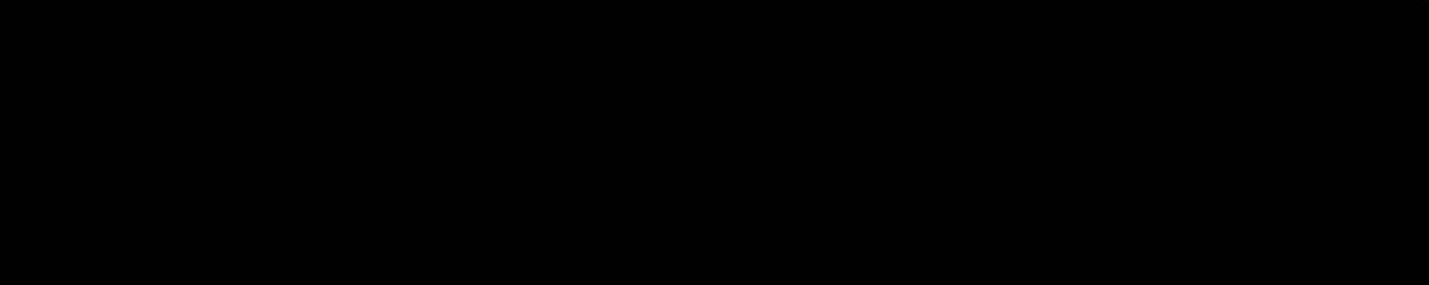
• Example:

[REDACTED]	
[REDACTED]	[REDACTED]
[REDACTED]	[REDACTED]

- c. Customer shall pay the Shortfall Penalty within thirty (30) days of the start of the new Contract Year.

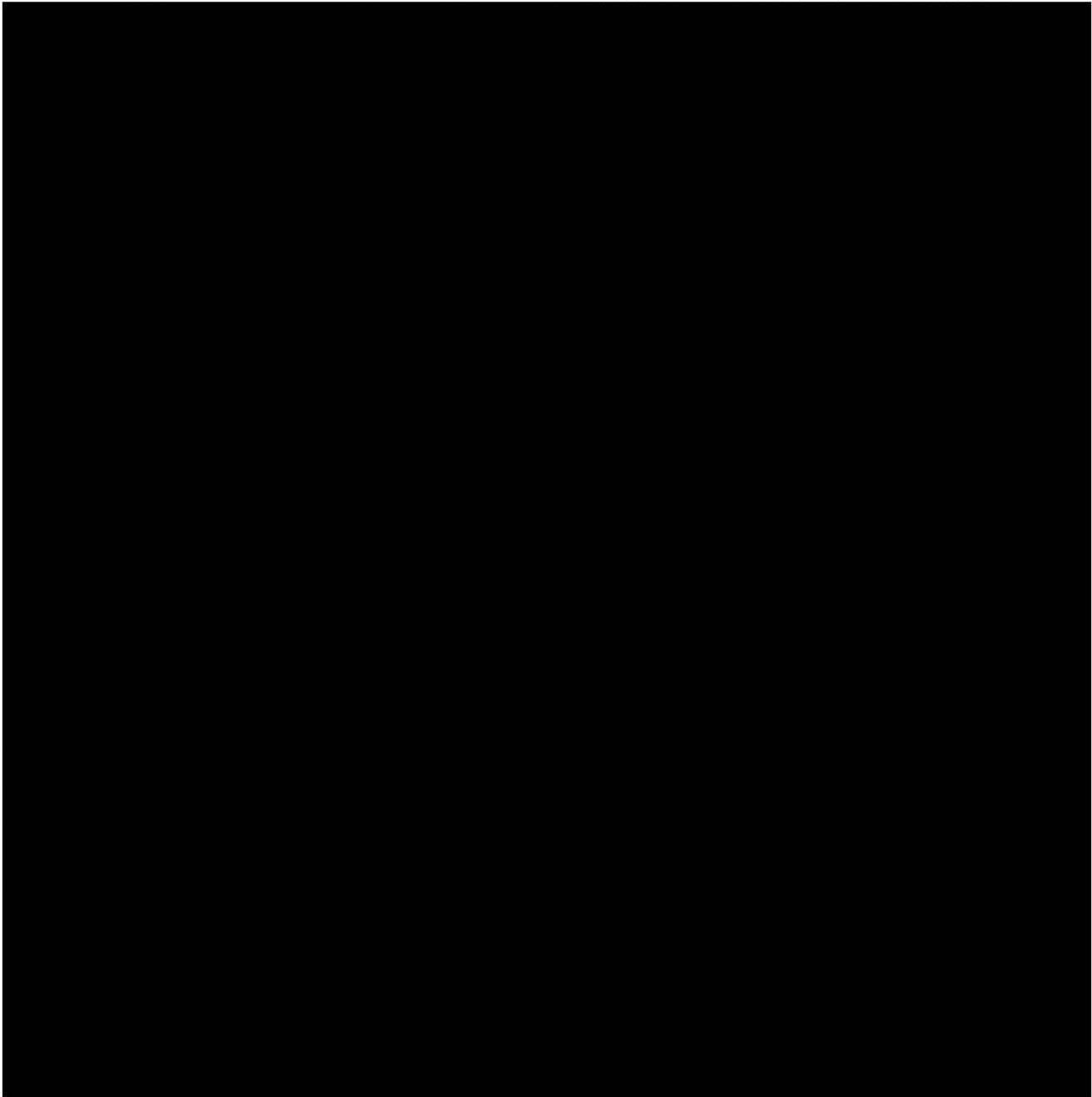




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4. For each Contract Year:
    - a. Customer shall provide the Postal Service with its Volume Estimation as set forth in Section I.E.
    - b. For subsequent Contract Years, Customer shall pay the price for Tier 2 in Table 1, as adjusted pursuant to section I.G. and subject to the Shortfall Penalty in Section F.3..
  5. Pieces that are shipped to ZIP Codes listed in Attachment A are excluded from the volume calculation in Section I.4.
  6. If at any time the price determined by this contract exceeds the published price for Parcel Select in the same rate cell, Customer will pay the published price for Parcel Select. If Customer has paid an amount in excess of the published rates for Parcel Select, the Postal Service will refund the difference between the contract price and the published price within 30 days of the discovery of such overpayment.

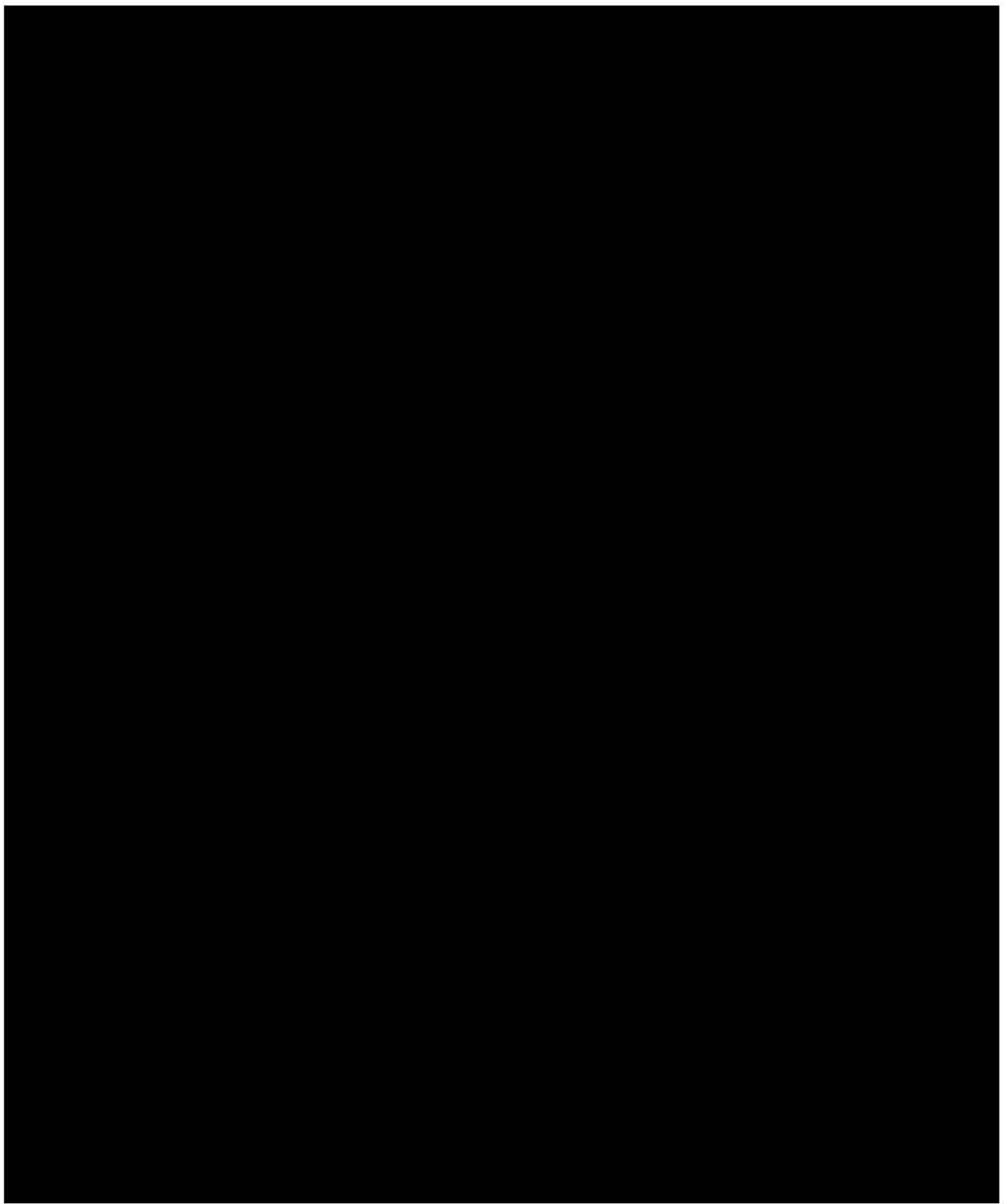
G. Annual Price Adjustment.

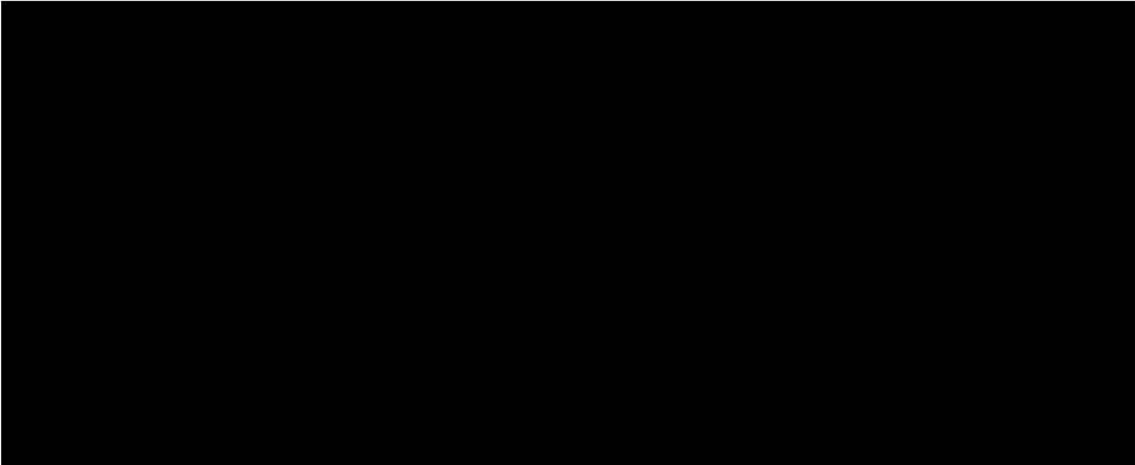
1. For subsequent Contract Years, contract prices in Section I.3 will be the lesser of (1) the preceding Contract Year's prices, plus the most recent average published percentage increase in prices of general applicability, as calculated by the Postal Service or (2) the preceding Contract Year's prices, plus [REDACTED]
  - Example: If a price cell is [REDACTED] currently and the published prices increase by [REDACTED] during the first Contract Year, the price cell will be increased to [REDACTED] for the subsequent Contract Year.
2. If the Postal Service maintains or decreases published rates of general applicability for Parcel Select, there shall be no change to contract pricing for that subsequent Contract Year.
3. In any Contract Year, if the average published percentage increase is more than [REDACTED] the difference between the published percentage increase and [REDACTED] shall be applied to the following Contract Year's annual adjustment, as long as the increase does not exceed [REDACTED] for any Contract Year.

4. The Postal Service shall supply Customer the updated price for each cell shown in Table 1 no later than 30 days prior to the start of each Contract Year.
  5. Contract prices for subsequent Contract Years will be calculated by the Postal Service and rounded the nearest whole cent (i.e. \$0.015 and above becomes \$0.02 and \$0.014 and below becomes \$0.01).
- H. Customer will pay any published additional fees and surcharges, if any, associated with Parcel Select DDU and Parcel Select DSCF as published in the Domestic Mail Manual.
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- L. Business Reviews. The Postal Service and Customer shall, within thirty (30) days after the conclusion of each Quarter 2 and Quarter 4 of each Contract Year, jointly conduct a business review of Customer's volume of DDU pieces, weight and cube characteristics, time in transit, and other performance expectations under this contract. If either Party is unable to conduct a business review within thirty (30) days after the conclusion of the above referenced contract quarters, it shall notify the other Party in writing of that fact and propose a date as soon as practicable thereafter.

## **II. Regulatory Review and Effective Date**

This contract is subject to approval by Postal Service senior management and/or the Governors of the Postal Service, as well as by the Postal Regulatory Commission ("the Commission"). In accordance with Title 39 and the Commission's Rules of Practice and Procedure, and upon approval of the Postal Service Governors, the Postal Service will make required filings with the Commission. The "Effective Date" of this contract shall be one business day following the day on which the Commission issues all necessary regulatory approval.

## **III. Expiration Date, Termination and Extension**

This contract shall expire three (3) years from the effective date, unless (1) terminated by either Party with ninety (90) days' notice to the other Party in writing, (2) renewed by mutual agreement in writing, (3) superseded by a subsequent contract between the Parties, (4) ordered by the Commission or a court, or (5) required to comply with subsequently enacted legislation.

If, at the conclusion of this contract term, both Parties agree that preparation of a successor SSC is active, the SSC will be extended for up to two (2) ninety (90) day periods with official notification to the Commission within at least seven (7) days of the contract's expiration date. Upon both Parties agreement of the extension, the escalation clause will be

implemented in Section I.G, throughout the extension period.

#### **IV. Confidentiality**

Neither Party shall make public the terms of this contract, except to the extent required by law. The Postal Service shall request that the Commission, in executing its functions under the Act, not disclose Customer's identity, the terms of this contract, or supporting data, in accordance with the Commission's rules and practices.

#### **V. Appeals**

Customer may appeal a Postal Service decision regarding prices, the calculation of prices or rebates, the amount of rebates paid, or other implementation or operational issues under this contract by submitting a written appeal within thirty (30) days of receipt of notification of the determination giving rise to the appeal to: Manager, Pricing and Classification Service Center (PCSC), 90 Church St. Ste. 3100, New York, NY 10007-2951 (212) 330-5300, Fax: (212) 330-5320). The decision of the Manager, PCSC, will be administratively final. Any decision that is not appealed as prescribed becomes the final Postal Service decision.

#### **VI. Amendments**

This contract shall not be amended except expressly, in writing, by authorized representatives of the Parties.

#### **VII. Assignment**

Neither Party may, or shall have the power to, assign its rights under the contract or, delegate its obligations hereunder, without the prior consent of the other; such consent is not to be unreasonably withheld. In addition, in the event that Customer is merged with or into or acquires another entity, pricing under this contract following such merger or acquisition shall apply only to mail sent by the entity existing prior to the merger or acquisition. Following any such merger or acquisition, the Parties may negotiate in good faith to extend, modify or enter into a new contract applicable to the merged or acquired entity.

#### **VIII. Waiver**

Any waiver by a Party shall not constitute a waiver for any future occurrence. No waiver shall be valid unless set forth in writing executed by the Party waiving such provision.

IN WITNESS WHEREOF, the Parties hereto have caused this contract to be duly executed as of the day and year first written below.

**UNITED STATES POSTAL SERVICE**

Signed by: \_\_\_\_\_

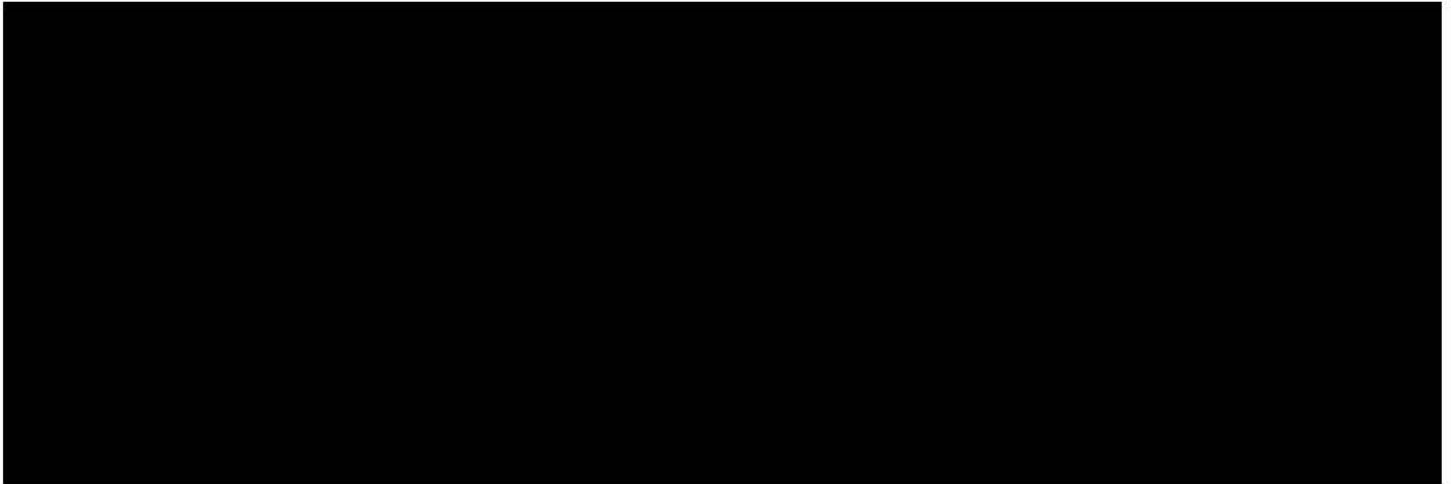
Printed Name: Cliff Rucker

Title: VP Sales

Date: \_\_\_\_\_

*[Handwritten signature in blue ink]*

*[Handwritten date 9/11/15 in blue ink]*



the 1990s, the number of people in the world who are under 15 years of age has increased from 1.1 billion to 1.5 billion, and the number of people aged 65 and over has increased from 0.2 billion to 0.5 billion (United Nations 1999).

There are a number of reasons why the world population is ageing. First, the number of people who survive to old age has increased. In 1950, the life expectancy at birth was 47 years for men and 51 years for women. By 1995, life expectancy at birth had increased to 71 years for men and 76 years for women (United Nations 1999). This increase in life expectancy is due to a number of factors, including improvements in medical care, better nutrition, and a reduction in the number of people who die from infectious diseases.

Second, the number of people who are aged 65 and over has increased. In 1950, there were 0.2 billion people aged 65 and over in the world. By 1995, there were 0.5 billion people aged 65 and over in the world (United Nations 1999). This increase in the number of people aged 65 and over is due to a number of factors, including improvements in medical care, better nutrition, and a reduction in the number of people who die from infectious diseases.

Third, the number of people who are aged 65 and over has increased. In 1950, there were 0.2 billion people aged 65 and over in the world. By 1995, there were 0.5 billion people aged 65 and over in the world (United Nations 1999). This increase in the number of people aged 65 and over is due to a number of factors, including improvements in medical care, better nutrition, and a reduction in the number of people who die from infectious diseases.

Fourth, the number of people who are aged 65 and over has increased. In 1950, there were 0.2 billion people aged 65 and over in the world. By 1995, there were 0.5 billion people aged 65 and over in the world (United Nations 1999). This increase in the number of people aged 65 and over is due to a number of factors, including improvements in medical care, better nutrition, and a reduction in the number of people who die from infectious diseases.

Fifth, the number of people who are aged 65 and over has increased. In 1950, there were 0.2 billion people aged 65 and over in the world. By 1995, there were 0.5 billion people aged 65 and over in the world (United Nations 1999). This increase in the number of people aged 65 and over is due to a number of factors, including improvements in medical care, better nutrition, and a reduction in the number of people who die from infectious diseases.

Sixth, the number of people who are aged 65 and over has increased. In 1950, there were 0.2 billion people aged 65 and over in the world. By 1995, there were 0.5 billion people aged 65 and over in the world (United Nations 1999). This increase in the number of people aged 65 and over is due to a number of factors, including improvements in medical care, better nutrition, and a reduction in the number of people who die from infectious diseases.

Seventh, the number of people who are aged 65 and over has increased. In 1950, there were 0.2 billion people aged 65 and over in the world. By 1995, there were 0.5 billion people aged 65 and over in the world (United Nations 1999). This increase in the number of people aged 65 and over is due to a number of factors, including improvements in medical care, better nutrition, and a reduction in the number of people who die from infectious diseases.

Eighth, the number of people who are aged 65 and over has increased. In 1950, there were 0.2 billion people aged 65 and over in the world. By 1995, there were 0.5 billion people aged 65 and over in the world (United Nations 1999). This increase in the number of people aged 65 and over is due to a number of factors, including improvements in medical care, better nutrition, and a reduction in the number of people who die from infectious diseases.















The first of these is the *Journal of the American Medical Association* (JAMA), which is the largest and most influential of the medical journals. It is published weekly and covers a wide range of medical topics. The second is the *New England Journal of Medicine* (NEJM), which is also published weekly and is known for its high-quality research and clinical studies. The third is the *Lancet*, which is published weekly and is known for its high-quality research and clinical studies. The fourth is the *British Medical Journal* (BMJ), which is published weekly and is known for its high-quality research and clinical studies. The fifth is the *Annals of Internal Medicine* (AIM), which is published weekly and is known for its high-quality research and clinical studies. The sixth is the *Journal of the American Society of Nephrology* (JASN), which is published weekly and is known for its high-quality research and clinical studies. The seventh is the *Journal of the American Society of Hypertension* (JASH), which is published weekly and is known for its high-quality research and clinical studies. The eighth is the *Journal of the American Society of Geriatrics* (JAGS), which is published weekly and is known for its high-quality research and clinical studies. The ninth is the *Journal of the American Society of Geriatrics* (JAGS), which is published weekly and is known for its high-quality research and clinical studies. The tenth is the *Journal of the American Society of Geriatrics* (JAGS), which is published weekly and is known for its high-quality research and clinical studies.



The first part of the paper discusses the importance of the research and the objectives of the study. It then presents a literature review of the existing research on the topic. The methodology section describes the research design and the data collection process. The results section presents the findings of the study, and the conclusion section summarizes the main findings and provides recommendations for future research.

The study was conducted in a laboratory setting. The participants were recruited from a local university and were assigned to two groups: the experimental group and the control group. The experimental group received the intervention, while the control group did not. The data was collected over a period of six weeks.

The results of the study show that the intervention had a significant positive effect on the outcome variable. The experimental group showed a significant improvement in the outcome variable compared to the control group. The findings suggest that the intervention is effective in improving the outcome variable.

The conclusion of the study is that the intervention is effective in improving the outcome variable. The findings suggest that the intervention is a promising approach for improving the outcome variable. Further research is needed to confirm the findings and to explore the long-term effects of the intervention.











the 'information' and 'communication' fields. The 'information' field is defined as:

...the study of the processes of information production, distribution, access, use and evaluation, and the study of the social, cultural, economic and political contexts in which these processes take place. (p. 10)

The 'communication' field is defined as:

...the study of the processes of communication production, distribution, access, use and evaluation, and the study of the social, cultural, economic and political contexts in which these processes take place. (p. 10)

The 'information science' field is defined as:

...the study of the processes of information production, distribution, access, use and evaluation, and the study of the social, cultural, economic and political contexts in which these processes take place. (p. 10)

The 'information studies' field is defined as:

...the study of the processes of information production, distribution, access, use and evaluation, and the study of the social, cultural, economic and political contexts in which these processes take place. (p. 10)

The 'information technology' field is defined as:

...the study of the processes of information production, distribution, access, use and evaluation, and the study of the social, cultural, economic and political contexts in which these processes take place. (p. 10)

The 'information systems' field is defined as:

...the study of the processes of information production, distribution, access, use and evaluation, and the study of the social, cultural, economic and political contexts in which these processes take place. (p. 10)

The 'information management' field is defined as:

...the study of the processes of information production, distribution, access, use and evaluation, and the study of the social, cultural, economic and political contexts in which these processes take place. (p. 10)

The 'information policy' field is defined as:

...the study of the processes of information production, distribution, access, use and evaluation, and the study of the social, cultural, economic and political contexts in which these processes take place. (p. 10)

The 'information law' field is defined as:

...the study of the processes of information production, distribution, access, use and evaluation, and the study of the social, cultural, economic and political contexts in which these processes take place. (p. 10)

The 'information ethics' field is defined as:

...the study of the processes of information production, distribution, access, use and evaluation, and the study of the social, cultural, economic and political contexts in which these processes take place. (p. 10)



[The following text is a dense, handwritten manuscript, likely a letter or a page from a book. It is written in a cursive script and is mostly illegible due to the quality of the scan. The text appears to be a continuous paragraph or a series of connected sentences. The handwriting is fluid and somewhat slanted. There are some words that are more legible than others, but the overall content cannot be accurately transcribed. The text is written in dark ink on a light-colored paper. The margins are narrow, and the text fills most of the page area.]

The first of these is the *Journal of the American Medical Association* (JAMA), which is the largest and most influential of the medical journals. It is published weekly and covers a wide range of medical topics. The second is the *New England Journal of Medicine* (NEJM), which is also published weekly and is known for its high-quality research and clinical reports. The third is the *Lancet*, which is published weekly and is known for its high-quality research and clinical reports. The fourth is the *British Medical Journal* (BMJ), which is published weekly and is known for its high-quality research and clinical reports. The fifth is the *Annals of Internal Medicine*, which is published weekly and is known for its high-quality research and clinical reports. The sixth is the *Journal of the American Society of Nephrology* (JASN), which is published weekly and is known for its high-quality research and clinical reports. The seventh is the *Journal of the American Society of Hypertension* (JASH), which is published weekly and is known for its high-quality research and clinical reports. The eighth is the *Journal of the American Society of Geriatrics* (JAGS), which is published weekly and is known for its high-quality research and clinical reports. The ninth is the *Journal of the American Society of Geriatrics* (JAGS), which is published weekly and is known for its high-quality research and clinical reports. The tenth is the *Journal of the American Society of Geriatrics* (JAGS), which is published weekly and is known for its high-quality research and clinical reports.







The first part of the paper discusses the importance of the research and the objectives of the study. It then presents a literature review of the existing research on the topic. The methodology section describes the research design and the data collection process. The results section presents the findings of the study, and the conclusion section summarizes the main findings and provides recommendations for future research.

The study was conducted in a laboratory setting. The participants were recruited from a local university and were assigned to two groups: the experimental group and the control group. The experimental group received the intervention, while the control group did not. The data was collected over a period of six weeks.

The results of the study show that the intervention had a significant positive effect on the outcome variable. The experimental group showed a significant improvement in the outcome variable compared to the control group. The findings suggest that the intervention is effective in improving the outcome variable.

The conclusion of the study is that the intervention is effective in improving the outcome variable. The findings suggest that the intervention is a promising approach for improving the outcome variable. Further research is needed to confirm the findings and to explore the long-term effects of the intervention.

**MAIL CLASSIFICATION SCHEDULE**

**PART B—COMPETITIVE PRODUCTS**

**2000 COMPETITIVE PRODUCT LIST**

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**NEGOTIATED SERVICE AGREEMENTS**

Domestic

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Parcel Select Contract 10

## Statement of Supporting Justification

I, Dennis R. Nicoski, Manager, Field Sales Strategy and Contracts, am sponsoring this request that the Commission add Parcel Select Contract 10 to the list of competitive products. This statement supports the Postal Service's request by providing the information required by each applicable subsection of 39 C.F.R. § 3020.32. I attest to the accuracy of the information contained herein.

- (a) *Demonstrate why the change is in accordance with the policies and applicable criteria of the Act.*

As demonstrated below, the change complies with the applicable statutory provisions.

- (b) *Explain why, as to the market dominant products, the change is not inconsistent with each requirement of 39 U.S.C. § 3622(d), and that it advances the objectives of 39 U.S. C. § 3622(b), taking into account the factors of 39 U.S. C. § 3622(c).*

Not applicable. The Postal Service is proposing that this Parcel Select contract be added to the competitive products list.

- (c) *Explain why, as to competitive products, the addition, deletion, or transfer will not result in the violation of any of the standards of 39 U.S.C. 3633.*

The service to be provided under the contract will cover its attributable costs and make a positive contribution to coverage of institutional costs. The contract will increase contribution toward the requisite 5.5 percent of the Postal Service's total institutional costs. Accordingly, no issue of subsidization of competitive products by market dominant products arises (39 U.S.C. § 3633(a)(1)).

- (d) *Verify that the change does not classify as competitive a product over which the Postal Service exercises sufficient market power that it can without risk of losing a significant level of business to other firms offering similar products: (1) set the price of such product substantially above costs, (2) raise prices significantly; (3) decrease quality; or (4) decrease output.*

The contract sets specific terms and conditions for providing Parcel Select service to the customer. Parcel Select service is provided in a highly competitive market. The Postal Service is unable to set prices substantially above costs, raise prices significantly, decrease quality, or decrease output, without losing this business to private competitors in the expedited shipping market.

In negotiating this contract, the Postal Service's bargaining position was constrained by the existence of other providers of services similar to the Postal Service's. As such, the market precludes the Postal Service from taking unilateral action to increase prices or decrease service. As with Parcel Select service in general, the Postal Service may not decrease quality or output without risking the loss of business to competitors that offer similar expedited delivery services. The market does not allow the Postal Service to raise prices or offer prices substantially above costs; rather, the contract is premised on prices and terms that provide sufficient incentive for the customer to ship with the Postal Service rather than a competitor.

- (e) *Explain whether or not each product that is the subject of the request is covered by the postal monopoly as reserved to the Postal Service under 189 U.S.C. 1696, subject to the exceptions set forth in 39 U.S.C. 601.*

I am advised that merchandise sent by Parcel Select service and this contract are not covered by these provisions. See part (d) above.

- (f) *Provide a description of the availability and nature of enterprises in the private sector engaged in the delivery of the product.*

See part (d) above. Expedited shipping, similar to Parcel Select service, is widely available from well-known and successful private firms at both published and contract prices.

- (g) *Provide any available information of the views of those who use the product on the appropriateness of the proposed modification.*

Having entered into this contract with the Postal Service, the customer supports the addition of the contract to the product list so that the contractual terms can be effectuated.

- (h) *Provide a description of the likely impact of the proposed modification on small business concerns.*

The market for expedited delivery services is highly competitive and requires a substantial infrastructure to support a national network. Large shipping companies serve this market. The Postal Service is unaware of any small business concerns that could offer comparable service for this customer.

- (i) *Include such other information, data, and such statements of reasons and bases, as are necessary and appropriate to fully inform the Commission of the nature, scope, significance, and impact of the proposed modification.*

Additional details regarding the terms of the contract have been provided to the Commission under seal due to the sensitivity of the contract to both the customer and the Postal Service.

### **Certification of Prices for Parcel Select Contract 10**

I, Joseph G. Hurley, Acting Manager, Regulatory Reporting and Cost Analysis, Finance Department, am familiar with the prices and terms for Parcel Select Contract 10. The prices and terms contained in this Contract were established by the Decision of the Governors of the United States Postal Service on the Establishment of Prices and Classifications for Domestic Competitive Agreements, Inbound International Competitive Agreements, and Other Non-Published Competitive Rates (Governors' Decision No. 11-6).

I hereby certify, based on the financial analysis provided herewith, that the prices are in compliance with 39 U.S.C § 3633 (a)(1), (2), and (3). They are expected to cover attributable costs. There should therefore be no subsidization of competitive products by market dominant products. This contract should not impair the ability of competitive products on the whole to cover an appropriate share of institutional costs.

  
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Joseph G. Hurley

**APPLICATION OF THE UNITED STATES POSTAL SERVICE  
FOR NON-PUBLIC TREATMENT OF MATERIALS**

In accordance with 39 C.F.R. § 3007.21, the Postal Service hereby applies for non-public treatment of: the unredacted Governors' Decision; the unredacted shipping services contract; and the supporting documents establishing compliance with 39 U.S.C. § 3633 and 39 C.F.R. § 3015.5. The Postal Service hereby furnishes the justification required for this application by each subsection of 39 C.F.R. § 3007.21(c), as enumerated below.

For the reasons discussed, the Postal Service asks that the Commission grant its application for non-public treatment of the identified materials. The Postal Service further requests that the Commission order that the duration of such treatment of customer identifying information be extended indefinitely.

**(1) The rationale for claiming that the materials are non-public, including the specific statutory basis for the claim, and a statement justifying application of the provision(s);**

The materials designated as non-public consist of information of a commercial nature, which under good business practice would not be publicly disclosed. In the Postal Service's opinion, this information would be exempt from mandatory disclosure pursuant to 39 U.S.C. § 410(c)(2) and 5 U.S.C. § 552(b)(3), (b)(4).<sup>10</sup> Because the portions of the materials which the Postal Service is applying to file only under seal fall within the scope of information not required to be publicly disclosed, the Postal Service asks the Commission to support its determination that these materials are exempt from public disclosure and grant its application for their non-public treatment.

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<sup>10</sup> In appropriate circumstances, the Commission may determine the appropriate level of confidentiality to be afforded to such information after weighing the nature and extent of the likely commercial injury to the Postal Service against the public interest in maintaining the financial transparency of a government establishment competing in commercial markets. 39 U.S.C. § 504(g)(3)(A). The Commission has indicated that "likely commercial injury" should be construed broadly to encompass other types of injury, such as harms to privacy, deliberative process, or law enforcement interests. PRC Order No. 194, Second Notice of Proposed Rulemaking to Establish a Procedure for According Appropriate Confidentiality, Docket No. RM2008-1, Mar. 20, 2009, at 11.

Information of a commercial nature, which under good business practice would not be publicly disclosed, as well as third party business information, are not required to be disclosed to the public. 39 U.S.C. § 410(c)(2); 5 U.S.C. § 552(b)(4). The Commission may determine the appropriate level of confidentiality to be afforded to such information after weighing the nature and extent of the likely commercial injury to the Postal Service against the public interest in maintaining the financial transparency of a government establishment competing in commercial markets. 39 U.S.C. § 504(g)(3)(A).<sup>11</sup> Because the portions of materials filed non-publicly in this docket fall within the scope of information not required to be publicly disclosed, the Postal Service asks the Commission to support its determination that these materials are exempt from public disclosure and grant its application for their non-public treatment.

**(2) Identification, including name, phone number, and email address for any third-party who is known to have a proprietary interest in the materials, or if such an identification is sensitive, contact information for a Postal Service employee who shall provide notice to that third party;**

The Postal Service believes that the customer with whom the contract is made has a proprietary interest in the non-public materials and that customer-identifying information should be withheld from public disclosure. Therefore, rather than identifying the customer, the Postal Service gives notice that it has already informed the customer, in compliance with 39 C.F.R. § 3007.20(b), of the nature and scope of this filing and its ability to address its confidentiality concerns directly with the Commission. The Postal Service employee responsible for providing notice to the third party with proprietary interest in the materials filed in this docket is Elizabeth Reed, Attorney, 475 L'Enfant Plaza SW, Washington, D.C. 20260-1137, whose email address is [elizabeth.a.reed@usps.gov](mailto:elizabeth.a.reed@usps.gov) and whose telephone number is 202-268-3179.

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<sup>11</sup> The Commission has indicated that "likely commercial injury" should be construed broadly to encompass other types of injury, such as harms to privacy, deliberative process, or law enforcement interests. PRC Order No. 194, Second Notice of Proposed Rulemaking to Establish a Procedure for According Appropriate Confidentiality, Docket No. RM2008-1, Mar. 20, 2009, at 11.



**(3) A description of the materials claimed to be non-public in a manner that, without revealing the materials at issue, would allow a person to thoroughly evaluate the basis for the claim that they are non-public;**

The Governors' Decision establishing Domestic Competitive contracts, including those for Parcel Select, the contract identifying the customer and containing the prices, terms, and conditions of the contract, and the financial workpapers supporting the contract are being filed under seal in this docket. Redacted copies of the Governors' Decision and the contract are being filed publicly in this docket. The Postal Service maintains that the redacted portions of the Governors' Decision, the contract, name of the customer and related financial information should remain confidential.

With regard to the contract, the redactions are of the name, address, signature block, and other information that could identify the customer; such identifying information of a postal patron may be withheld from mandatory public disclosure by virtue of 39 U.S.C. § 504(g)(1) and 39 U.S.C. § 410(c). Also redacted are the negotiated price structure and the terms directly related to implementation of the price structure.

The redacted portions of the Governors' Decision and attached Analysis protect the costs authorizing Domestic Competitive contracts, and the analysis of those costs.

The redactions applied to the financial work papers protect commercially sensitive information such as underlying costs and assumptions, pricing formulas, information relevant to the mailing profile of the customer, and cost coverage projections. To the extent practicable, the Postal Service has limited its redactions in the workpapers to the actual information it determined to be exempt from disclosure under 5 U.S.C. § 552(b). However, in a limited number of cases, narrative passages or notes were redacted in their entirety due to the practical difficulties of redacting particular words or numbers within the text as presented in a spreadsheet format.

**(4) Particular identification of the nature and extent of commercial harm alleged and the likelihood of such harm;**

If the redacted information were to be disclosed publicly, the Postal Service considers that it is quite likely that it and the customer would suffer commercial harm.

The information is commercially sensitive, and the Postal Service does not believe that it would be disclosed under good business practices.

Revealing this information would provide a competitive advantage to competitors of the Postal Service and of the customer. The Postal Service considers that it is highly probable that if this information were made public, such entities would take immediate advantage of it and there is a substantial risk that the Postal Service and the customer would lose business as a result. Additionally, other postal customers could use the information to their advantage in negotiating the terms of their own agreements with the Postal Service and other businesses could use the information to their advantage in negotiating with the customer. The Postal Service considers these to be highly probable outcomes that would result from public disclosure of the redacted material.

Finally, the financial work papers include specific information such as costs, negotiated prices and pricing structure, assumptions used in developing costs and prices, mailer profile information, and projections of variables. All of this information is highly confidential in the business world. If this information were made public, the Postal Service's and the customer's competitors would likely take great advantage of this information. Unlike its competitors, the Postal Service is required to meet the standards of 39 U.S.C. § 3633 with each negotiated service agreement that it asks to have added to the competitive products list. Competitors are not so constrained and could use the redacted information to their advantage in gaining customers. The formulas shown in the spreadsheets in their native format provide additional sensitive information. Revealing the Postal Service's profit margin information could also be used by the customer to attempt to renegotiate its own prices.

**(5) At least one specific hypothetical, illustrative example of each alleged harm;**

Identified harm: Revealing customer identifying information would enable competitors to target the customers for sales and marketing purposes.

Hypothetical: The identity of the customer in this contract is revealed to the public. A competitor's sales representatives contact the Postal Service's customer and

offer the customer lower prices or other incentives, taking away the business anticipated by the Postal Service.

Identified harm: Public disclosure of negotiated terms of the agreement could be used by competitors and potential customers to the detriment of the Postal Service and its customer.

Hypothetical: A competitor obtains a copy of the unredacted version of Customer A's contract and workpapers to the detriment of the Postal Service's customer. Company B discovers proprietary business strategies and changes its business practices to minimize differentiation, identify their key customer base and cause defection of Customer A's customers. Customer A cancels the contract and withdraws their business from the Postal Service. Other companies would then refuse to share critical details of their business or to participate in negotiated prices with the Postal Service, harming the Postal Service's ability to compete in the marketplace for additional volume and revenue.

Hypothetical: The competitor could leverage multiple services to offer deeper discounts than provided by the Postal Service's contract as a loss leader, using profits on other products profits to make up for the temporary loss.

Identified harm: Public disclosure of the price formula, underlying cost structure, and information in the financial work papers relating to the contract would be used by competitors and customers to the detriment of the Postal Service.

Hypothetical: A competing package delivery service or its representative obtains a copy of the unredacted version of the financial work papers. It analyzes the work papers to determine what the Postal Service would have to charge its customers in order to meet its minimum statutory obligations for cost coverage and contribution to institutional costs. It then sets its own rates for products similar to what the Postal Service offers its customers under that threshold and markets its ability to guarantee to beat the Postal Service on price for similar delivery services.

Hypothetical: Competitors constantly monitor "cost to serve" scenarios to combine and alter facilities to lower costs. A competitor could add satellite pickup stations closer to the Postal Service's customer in order to underbid the Postal Service's prices.

Identified harm: Public disclosure of the prices and related terms would provide potential customers extraordinary negotiating power.

Hypothetical: Customer B obtains the contract showing Customer A's negotiated prices and the underlying workpapers. Customer B can determine that there is additional profit margin between the prices provided to Customer A and the statutory cost coverage that the Postal Service must produce in order for the agreement to be added to the competitive products list. Although Customer B was offered prices identical to Customer A's, Customer B uses the publicly available information to insist that it unless the Postal Service offers it even lower prices than Customer A's, it will not use the Postal Service but will give its business to a competitor of the Postal Service.

Alternatively, Customer B attempts to negotiate lower rates only for those destinations for which it believes the Postal Service is the low-cost provider among all service providers. The Postal Service may agree to this demand in order to keep the customer's business overall, which it believes will still satisfy total cost coverage for the agreement. Then, Customer B uses other providers for destinations other than those for which it negotiated lower rates. This impacts the Postal Service's overall projected cost coverage for the agreement. Although the Postal Service can terminate the contract when it sees that the mailer's practice and projected profile are at variance, the costs associated with establishing the contract, including filing it with the Postal Regulatory Commission, would be sunk costs that would have a negative impact on postal finances.

Harm: Public disclosure of information in the financial work papers would be used by the customer's competitors to its detriment.

Hypothetical: A business in competition with the customer obtains a copy of the unredacted version of the financial work papers. The customer's competitor analyzes the work papers to assess the customer's underlying shipping costs. The customer's competitor uses that information as a baseline to negotiate with shipping companies and other suppliers to develop lower-cost alternatives and thereby to undercut the customer.

**(6) The extent of protection from public disclosure deemed to be necessary;**

The Postal Service maintains that the redacted portions of the materials filed non-publicly should be withheld from persons involved in competitive decision-making in the market for domestic parcel shipping products, as well as their consultants and attorneys. Additionally, the Postal Service believes that actual or potential customers of the Postal Service for such products should not be provided access to the non-public materials.

**(7) The length of time deemed necessary for the non-public materials to be protected from public disclosure with justification thereof; and**

The Commission's regulations provide that non-public materials shall lose non-public status ten years after the date of filing with the Commission, unless the Commission or its authorized representative enters an order extending the duration of that status. 39 C.F.R. § 3007.30. The Postal Service believes that the ten-year period of non-public treatment is sufficient to protect its interests with regard to the information it determined should be withheld due to commercial sensitivity, other than customer identifying information. The Postal Service believes that customer-identifying information should be protected permanently and asks the Commission to extend the duration of non-public status of that information indefinitely. Disclosure of customer identifying information leaves the Postal Service vulnerable to competitive "cherry-picking." Customers may seek to extend or renew their contracts, but the implementation of a new 10-year period of non-public treatment with each renewed contract does not affect the expiration of non-public treatment of the same information under the original contract. Therefore, the Postal Service seeks indefinite non-public treatment of the customer's name, address and other identifying information in the non-public materials.

**(8) Any other factors or reasons relevant to support the application.**

None.